



Road Warrior //

Doing Business in Paris

Michael Bruno, the founder of online vintage furniture and antiques resource 1stdibs.com, started his ever-expanding global design empire while living in

Paris. Here, the roving stylemaker reveals his favorite places to conduct business in the über cosmopolitan city on the Seine. —Interviewed by Jason Oliver Nixon

BEST POWER BREAKFAST: Hôtel Plaza Athénée

The hotel is terrifically chic with a dynamite location near the Champs-Elysées and Eiffel Tower. The dining room is perfect for power breakfasts: well-spaced tables paired with decadent eggs dusted with herbs and a side of impeccable service. plazaathenee-paris.com.



BEST BUSINESS HOTEL:

Four Seasons Hotel George V

The Four Seasons is always immaculate and welcoming after a long flight or a busy day. The staff goes out of its way to remember returning guests with grace and style, giving savvy business travelers the perfect accommodations to make life easy away from the office. fourseasons.com.

BEST BOOKSTORE: Librairie Galignani

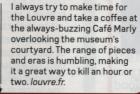


The "first English bookshop established on the Continent," Galignani is perfect for finding out-of-print or rare publications, a thoughtful gift for a business colleague. This is also a wonderful spot to spend some downtime reading about French history. galignani.com

BEST BUSINESS LUNCH: Café de l'Alma

Located in the heart of the 7th Arrondissementknown as the home of the Eiffel Tower and the Hôtel des Invalides—this classic café makes business easy: The relaxed and soft-hued interior complements the outstanding cuisine at any time of the day, although I most enjoy this spot for a light business lunch. caféde-I-alma.com.

→ BEST MUSEUM IN WHICH TO SPEND TIME BETWEEN MEETINGS:





Clignancourt, or "Les Puces," will always hold a special place in my heart, as shopping the market inspired me to start 1stdibs.com. marchesauxpuces.fr

The Louvre **BEST PLACE FOR AN**

AFTERNOON BUSINESS

Café de Flore

MEETING:

This restaurant is best for a midday drink because of the wait staff. Not once have I been rushed while reading or discussing business with a colleague, and if you build up an appetite, the omelettes are perfection! As is the chocolat chaud. café-de-flore.com.

BEST CLOTHING STORE: Dries Van Noten

Belgian designer Dries Van Noten's line is always fresh without being overly trendy. His choice of color and pattern translate well into business and casual fashion driesvannoten he





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than me? I've managed to avoid "real" work my whole life! While I'm in a very different role now, interestingly, where the industry is heading, I've been able to draw a lot upon my experience as an artist manager and make it useful today. In my early days in the business, I was representing artists in every aspect of their careers. I went on to become the head of a label where I worked intimately with an incredible roster of artists, and the corporate executives were there to serve me. While I miss that day-to-day contact with the artists and the nuances of the creative process, now I'm in a position where I serve our label heads but at the same time I'm helping transform the company into one that helps artists in all aspects of their careers, not just recorded music. So my new gig is a unique hybrid of all the things I've done in the past, and it's a lot of fun.

// These days, more recording artists are rebuffing record labels and doing their own marketing and distribution. Thoughts? Artists now have the ability to build a following in ways we never could have imagined years ago. However, there will always be a need for artists who want to broaden their success by tapping into an organization with executives who specialize in artist development and marketing on a global scale. Music companies that are effective and have significant financial resources, expertise and scale will be even

// What advice do you have for people just entering your business? Be passionate. Don't be afraid to make mistakes. And love what you do.

more relevant tomorrow than today.

// You're 6-feet-5-that's great for basketball. Does it help in business? Yes. Particularly when I'm at a crowded club and I don't need to stand on a chair to see the band. —Deborah Caulfield Rybak

66MORE PEOPLE ARE MONETIZING THAT EXPERIENCE??

> - Lyor Cohen, Vice Chairman, Warner Music Group